# **The Ninth National Bundled Payment** Summit

**GRAND HYATT • WASHINGTON, DC** 

June 17 – 19, 2019

The Leading Forum on Public and **Private Sector Bundled and Episode of Care Payment Arrangements** 

### Collocated with the Tenth National ACO Summit & Fourth National MACRA Summit



CONTINUING EDUCATION CREDITS ABQAURP: Approved for up to 15.0 ABQAURP credits. Accounting Professionals: Approved for up to 15.5 NASBA CPE credits. Physicians: Approved for up to 15.00 <u>AMA PRA Category</u> 1 Credits™.

### www.BundledPaymentSummit.com



### BUNDLED PAYMENT SUMMIT CO CHAIRS:

Lili Brillstein, MPH, Director, Episodes of Care, Horizon Blue Cross



Blue Shield New Jersey Diwen Chen, MPH, Executive

Director, Payment Innovation and Accountable Care, Dignity Health



Pamela M. Pelizzari, MPH, Principal, Milliman, Former Senior Technical Advisor and Program Lead, CMS



Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; Vice President, Public Payor Health Strategy, Care Coordination Institute, Prisma Health



### ACO/BUNDLED/MACRA JOINT SESSION CO CHAIRS:

Donald H. Crane, JD, President and Chief Executive Officer, America's Physician Groups





**ONE REGISTRATION FOR THREE COLLOCATED EVENTS:** ACO SUMMIT X, BUNDLED PAYMENT SUMMIT IX AND MACRA SUMMIT IV

Cognizant

**GOLD GRANTOR:** 



Adam Boehler, Senior Advisor to the Secretary, US HHS; Deputy

Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners

Christina S. Ritter, PhD, Director, CMS Patient Care Models Group

### FEATURED FACULTY: Marc Berg, MD, PhD,



Arnaud Bernaert, MBA, Head of Partner Development, Europe & North America; Head of Healthcare Industry, and Member, Executive Committee, World Economic Forum

Sean Cavanaugh, Chief Administrative Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, CMS

Sanjay Doddamani, MD, Senior Advisor and Medical Officer, Center for Medicare and Medicaid Innovation



SILVER GRANTORS: ArborMetrix Remedy Accountable Care



Professor of Health Policy and Clinical Practice, The Dartmouth Institute for Health Policy and Clinical Practice



Pauline Lapin, MHS, Director, CMMI Seamless Care Models Group



Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-based Care, Assistant Professor, University of Washington



Barbara L. McAneny, MD, FASCO, MACP, President, American Medical Association; Co-founder and Managing Partner, New Mexico **Oncology Hematology Consultants** 

Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, PTAC

TUITION SCHOLARSHIPS AVAILABLE — See page 10.







MFDIA PARTNERS:





Medical Center





Mark D. Smith, MD, MBA, Co-chair, Guiding Committee, Health Care Payment, Learning and Action Network; Attending Physician, AIDS Care, San Francisco General Hospital

Lori Morgan, MBA, President and

Chief Executive Officer, Huntington

Hospital; President, Legacy Emanuel









### BUNDLED PAYMENT SUMMIT OVERVIEW

**PAYMENT SUMMIT** 

BUNDLED

**NINTH NATIONAL** 

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Perhaps the most dramatic recent development in value-based care is the announcement by HHS Secretary Alex Azar that the Center for Medicare and Medicaid Innovation is launching "new, bold" models for value-based care. Azar is a proponent of the return of mandatory models and an emphasis on providers taking downside risk. This includes a recent HHS rule that overhauls the Medicare Shared Savings Program and pushes ACOs into two-sided risk sooner. "Without real accountability, we're just offering bonuses on top of payments that may be too high already. That's why we have now proposed to simplify the ACO system into two tracks, requiring them to take on risk sooner," Mr. Azar said. Azar has also said that the administration would "revisit" mandatory models that it had previously scrapped in cardiac care and said the time had come for "exploring new and improved episode-based models in other areas, including radiation oncology." These initiatives are in sharp contrast with the actions of Tom Price, MD, the previous HHS secretary who canceled and scaled back major mandatory bundled payment programs. And more often than not the private sector follows Medicare and Medicaid's directions in payment reform.

2018 has been a very busy year for CMS bundled payment programs with the October launch of BPCI-Advanced. It was a mix of existing variables found in the original BPCI program like the convener option but additionally introduced new elements like Outpatient bundles. CMS allowed participants to drop episodes March 1 without penalty and approximately 16% of providers dropped out of the program. This number was expected and indicates a sustained interest in bundled payment programs by the industry. BPCI-Advanced will be reopening the model for new applicants in April and they have indicated the introduction of new outpatient episodes like total knee. The new episodes are eagerly awaited by the industry!

Early analysis indicated a preference towards medical episodes like sepsis and congestive heart failure. However Joint replacement procedures continued to be a popular choice but much lower in numbers than the original BPCI model. This is probably due to the positive cost impact of the mandatory CJR model that appears to reducing CMS costs significantly.

The positive impact of the mandatory CJR model has caused CMS to consider other mandatory models like Radiation Therapy and other diagnoses. Additionally the

- Pharmacists and Pharmacy
- Executives and Board Members of ACOs. Health Plans, Health Systems, Hospitals
- Physicians

Medical Directors

 Nurses, Nurse Practitioners and Other Allied Health Professionals

and Physician Organizations

WHO SHOULD ATTEND:

- **Benefit Managers**
- Representatives of Purchasers, including Private Employers and Public Purchasers
- Consumer Organization Representatives
- · Federal and State Government Officials
- Health Care Regulators and Policy Makers
- Health Benefits Consultants

- Health Services Researchers and Academics
- · Health Care Attorneys and In-house Counsel
- Chief Financial Officers
- Chief Innovati

... or home

- Directors of A
- Directors of Quality Management and Improvement
- Directors of Government Programs

- Directors of Medicare Programs
- - Directors of Network Contracting
  - Directors of Provider Relations

### 5:30 pm Adjournment and Joint Networking Reception

ACO MINI SUMMITS 4:00 pm - 5:30 pm

#### DAY III: WEDNESDAY, JUNE 19 JOINT ACO/BUNDLED/MACRA CLOSING PLENARY SESSION Welcome and Introductions 8:00 am

- Getting to Affordability by Ezekiel J. Emanuel, MD 8:15 am
- Value-based Payment, Technology, and the Future of Customer Service by Mark D. Smith, MD, MBA 8:45 am
- Global Value-based Healthcare Initiatives 9:15 am
- The Challenges and Opportunities for Hospitals and Health Systems in Moving to Value-based Care by Lori Morgan, MBA 9:45 am Transition Break 10:15 am
- 10:30 am Case Study of BlueCross BlueShield of North Carolina's Value-based Payment Initiatives by James P. Sharp, MPH, JD
- How Medicare Advantage Related to Value-based Care by John Gorman 11:00 am
- 11:45 am Strategies to Integrate BPCIA, ACOs and APMs into a Unified Strategy to Deliver People-centered Care
- 12:30 pm Summit Adjournment

11:00 am CMS/CMMI Accountable Care, Primary Care, **CPC-Plus and Other Primary Care Models Keynote Address** 11:30 am Keynote Update on Private Sector

**ACO** Initiatives **Co-chair Keynote Roundtable:** 

A Lightning Round on the Hot Accountable Care Issues of Today

### 12:30 pm Joint Networking Luncheon

JOINT ACO/BUNDLED/MACRA NETWORKING LUNCHEON AND PRESENTATIONS

Luncheon Keynote Roundtable on the Future of Value-based Care 1:00 pm

ACO MINI SU	MMITS 2:00 pm	– 3:30 pm		ED PAYME
MS VII: Account- able Care Case Studies: Aledade	MS VIII: Social Determinants of Health &	MS IX: Value- based Contracting & Patient	PLENA 2:00 pm	CMS/CMMI Ke on Bundled Pa
& NY ACOs	Substance Abuse (Opioids Plus) Programs	Experience in Accountable Care	2:30 pm	Keynote Upda Bundled Payn
			3:00 pm	Co-chair Keyn A Lightning R Bundled Payn
3:30 pm Break				

### **BUNDLED PAYMENT MINI SUMMITS** 1.00 pm 5.20 pm

MS XIII:	MS XIV: Integrat-	MS XV: What's	4.00 pm – 5.50 pm	
Accountable Care Organizational Resources : NAACOS, ACLC and APG	ing Behavioral Health and Primary Care & Shared Decision Making and Personalized Care into Value-based Arrangements	Next for Next Gen ACOs? & Applying OCM Strategies to Boost Value-based Contract Opportunities	MS XVI: Designing Bundled Payment with Actuarial Risk Principles & Health Insurer and a Provider Overcome Bundled Payment Barriers	MS X Analy Big D Block Tech Drive Payn

### LIVE AND ARCHIVED INTERNET ATTENDANCE PARTICIPATION OPTIONS

Watch the conference in live streaming video over the Internet and at your convenience at any time 24/7 for six months following the event.

> The archived conference includes speaker videos and coordinated PowerPoint presentations.

PROS: Live digital feed and 24/7 Internet access for the next six months; accessible in the office, at home or anywhere worldwide with Internet access; avoid travel expense and hassle; no time away from the office.

TRADITIONAL ONSITE ATTENDANCE

city and attend in person.

professional networking opportunities; faculty interaction.

Simply register, travel to the conference

PROS: subject matter immersion;

5:00 pm

7:00 am	Breakfast Roundtable I: Operating Under Tomorrow's Value-Based Care Pay
	Breakfast Roundtable II: Clinical Success Metrics in a Commercial Episode of
8:00 am	Welcome and Comments on the Policy and Politics of Value-based Care
8:15 am	HHS/CMS/CMMI Keynote Address
8:45 am	Integrating the Social Determinants of Health into Value-based Care by Pet
9:15 am	Value-based Care: The Paradox of Primary Care Leadership by Sean Cavanau
9:45 am	The Future of Delivery System Reform: What Might we be Missing?

DAY I: MONDAY, JUNE 17 JOINT PRECONFERENCE

# ACO SUMMIT

10:15 am Break

Noon

MS XIII:

### ACO SUMMIT PLENARY SESSION

# 11:00 am - 12:30 pm

MS II: Oncology Care & **Radiation Therapy Bundles** 

### AGENDA AT A GLANCE

Adiournment

With these dramatic developments in mind the Summit is offering a number of sessions on relevant topics such as a Keynote address by Pauline Lapin, MHS, Director of the CMMI Seamless Care Models Group, a keynote on private sector bundled payment

slight reduction in spending.

initiatives by Francois de Brantes, MBA and a major presentation on the new Health Care Payment and Learning Action Network's (LAN) Roadmap for Driving High Performance in Alternative Payment Models. In addition the Summit will offer sessions on Oncology Care and Radiation Therapy Bundles; the Use of Gainsharing in Bundled Payment Arrangements; Effective Use of Waivers in Bundled Payment Initiatives; How a Health Insurer and a Provider are Well-Positioned to Overcome the Barriers to Bundled Payment Adoption; AI, Analytics and Big Data Strategies to Drive Bundled Payment Success: Trends and Tactics in National Bundled Payment Programs: Risk/ Bundle Selection, Performance Monitoring, and Clinical Management; How Provider Organizations Can Design Clinical Pathways in the Context of Bundled Payments; Creating Better Quality Measures in APMs; Social Determinants of Health into ACO/ Risk Bearing Models; Lessons Learned and Best Practices in Value based Contracting; Enhancing the Patient Engagement and Experience in Accountable Care; Lessons Learned for Specialty APMs; Engaging Specialists in Value-based Payments through Specialty Payment Chassis Design; Methods for Managing Post Acute Care; and Integrating Behavioral Health and Primary Care into Value-based Arrangements.

Oncology Care Model ( OCM) continues on in its 3rd year with early results indicating a

The CMS success in bundled payments have led to increased private payer activity in

offering bundled payment contracts to providers and employers. We anticipate 2019

and onward to be a time of major activity in the bundled payment space!

But there is more. Bundled Payment Summit attendees are able to attend all sessions of the collocated ACO Summit X and MACRA Summit IV. Please see the combined Agenda-at-a-Glance on page 3 of this brochure. In combination the three events feature over 40 sessions and a faculty of over 100 national experts on accountable care, bundled payments, MACRA and its APM and MIPS components and value-based care generally.

So join us in Washington, DC to learn and debate strategies for success and best practices in the nation's newly invigorated move to value-based care and in conjunction therewith how we can improve the quality and efficiency of care that is rendered to our — Peter N. Grant, JD, PhD, CEO, Global Health Care, LLC, April 2019 patients.

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ccountable Care	

and Reimbursement

- Pharmaceutical Executives
- Pharmaceutical Consultants
- Directors of Finance



MACRA

1:00 pm Preconference: Seven Characteristics of Successful APMs & Seven Considerations in the Financial Modeling of Value-based Payment Arrangements

DAY II: TUESDAY, JUNE 18 JOINT ACO/BUNDLED/MACRA OPENING PLENARY SESSION vment Models & of Care Programss

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### BUNDLED PAYMENT SUMMIT **BUNDLED PAYMENT MINI SUMMITS**

### **MACRA SUMMIT** MACRA MINI SUMMITS 11:00 am - 12:30 pm

Special LAN Mini Summit I: The Health Care Payment and Learning Action Network's (LAN) Roadmap for Driving High Performance in Alternative Payment Models

MS III: Effective Use of Waivers & Gainsharing in Bundled Payment Projects

MS IV: MIPS Basics and Myths & Medicare Advantage and Advance APM Status

MS V: Rural and Safety Net APMs MS VI: Risk Adjustment in MIPS and APMs & MIPS and APMs **Quality Measures** 

### **BUINDI FD PAYMENT SUMMIT** N

evnote Address Payment Policy

late on Private Sector ment Initiatives

note Roundtable: Round on the Hot ment Issues of Today

XVII: AL alytics, Data and ckchain hnologies to ve Bundled ment Success MS XVIII: Risk/Bundle Selection & Getting "Bundle Ready'

### MACRA MINI SUMMITS 2:00 pm - 3:30 pm

MS X: An Assessment of the Anticipated CMS/CMMI New APM Models

MS XI: Specialty APMs & Engaging Specialists through Specialty Payment Chassis Design

MS XII: Usina Ouality as a Service & Methods for Managing Post Acute Care

### MACRA SUMMIT PLENARY SESSION

CMS/CMMI Keynote Address 4:00 pm on MACRA Policies MACRA Kevnote Address: 4:30 pm Are Alternative Payment Models Better than Fee for Service? 5:00 pm A Lightning Round on the Hot Accountable Care Issues of Today

### DAY I: MONDAY, JUNE 17, 2019

### DAY I: ACO SUMMIT PRECONFERENCE (Optional; Separate Registration)

#### Noon **Registration Open**

**PRECONFERENCE I: Seven Characteristics of Successful Alternative Payment Models & Seven Considerations in the** Financial Modeling of Value-based Payment Arrangements

1:00 pm The Seven Characteristics of Successful Alternative Payment Models: Designing, Evaluating and Modeling Value-Based Payment Arrangements

Marc Berg, MD, PhD, Partner, McKinsey; Former Principal and National Lead Government Healthcare Transformation, KPMG LLP USA, Washington, DC

### DAY II: TUESDAY, JUNE 18, 2019

### DAY II: JOINT ACO/BUNDLED/MACRA OPENING PLENARY SESSION

7:00 am **Registration Open; Networking Breakfast** 

**BREAKFAST ROUNDTABLES** Grab your breakfast and join the discussion. Seating limited. Breakfast Roundtable I: APG Expert Angle: Now What? Operating Under Tomorrow's Value-Based Care Payment Models **Donald H. Crane, JD,** President and Chief Executive Officer, America's Physician Groups (APG), Los Angeles, CA

Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC

Breakfast Roundtable II: Clinical Success Metrics in **Commercial Episode of Care Programs** 

Sage Nakagawa, MBA, MHA, Director, Strategic Accounts, Remedy Partners, New York, NY Amita Rastogi, MD, MHA, FACHE, Medical Director, Vice President, Commercial Business Lines, Remedy Partners; Former Chief Medical Officer, HCI3, Prometheus Payment Inc., Chicago, IL Andrew Wilson, MPH, PhD, Director, Episode Development Analytics at Remedy Partners, Grand Rapids, MI

### 8:00 am

### Welcome and Comments on the Policy and Politics of Value-based Care

Susan Dentzer, Visiting Fellow, Duke-Margolis Center for Health Policy; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washinaton, DC (Chair)

### ACO SUMMIT PLENARY SESSION AND **BUNDLED & MACRA MINI SUMMITS**

### ACO SUMMIT PLENARY SESSION



### CMS/CMMI Accountable Care, Primary Care, **CPC-Plus and Other Primary Care Models Keynote Address**

Pauline Lapin, MHS, Director, Seamless Care Models Group, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Baltimore, MD

### 11:30 am



Hoangmai H. Pham, MD, Vice President, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC

**Keynote: Update on Private Sector ACO Initiatives** 

Seema Parmar, MHA, PhD, Associate Partner and Senior Expert, McKinsey, Calgary, Alberta, Canada

Geoff Price, MBA, Chief Operating Officer, Oak Street Health, Chicago, IL

#### 2:45 pm Break

#### 3:15 pm Seven Considerations in the Financial Modeling of Value-based Payment Arrangements

**Charles Brown, MBA,** Associate Principal, ECG Management Consultants, Denver, CO Mark J. Carlev, MA, MBA/MSHA, President, Colorado Health Neiahborhoods Value Based Care Delivery; Vice-President, Managed Care and Payor Relations, Centura Health, Arlington, VA

Jim Ryan, MBA, Senior Manager, ECG Management Consultants, Dallas, TX

Terri Welter, MSHA, Principal, ECG Management Consultants, Washington DC

#### 5:00 pm Adjournment

#### 8:15 am HHS/CMS/CMMI Keynote Address



Adam Boehler, Senior Advisor to the Secretary, US Department of Health and Human Services: Deputy Administrator and Director. Center for Medicare and Medicaid Innovation (CMMI), Centers for Medicare and Medicaid Services, Washinaton, DC

#### 8:45 am Integrating the Social Determinants of Health into Value-based Care

Peter Long, PhD, President and CEO, Blue Shield of California Foundation; Former Senior Vice President, Henry J. Kaiser Family Foundation; Former Director of Research and Planning, The California Endowment, San Francisco, CA

### Value-based Care: The Paradox of Primary Care Leadership

Sean Cavanaugh, Chief Administrative Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Washington, DC

### The Future of Delivery System Reform: What Might we be Missing?

Elliott S. Fisher, MD, MPH, Professor of Health Policy and Clinical Practice, The Dartmouth Institute for Health Policy and Clinical Practice, Lebanon, NH

10:15 am Break

#### MACRA AC0 Bundled Payment Joint

### **Co-chair Keynote Roundtable: A Lightning Round** on the Hot Accountable Care Issues of Today





David B. Muhlestein, PhD, JD, Chief Research Officer, Leavitt Partners, LLC; Adjunct Assistant Professor, the Dartmouth Institute, Geisel School of Medicine, Dartmouth College; Visiting Policy Fellow, Duke-Margolis *Center for Health Policy, Duke University; Visiting Fellow, Accountable Care Learning Collaborative, Washington, DC (Co-chair)* 

Hoangmai H. Pham, MD, Vice President, Provider Alignment Solutions, Anthem; Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC (Co-chair)

S. Lawrence Kocot, JD, LLM, MPA, Principal and National Leader, Center for Healthcare Regulatory Insight, KPMG; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services, Washington, DC (Co-chair and Moderator)

### TUESDAY, JUNE 18, 2019 Continued

### 12:30 pm Networking Luncheon

### BUNDLED & MACRA MINI SUMMITS | 11:00 am - 12:30 p

### Special LAN Mini Summit I: The Health Care Payment and Learning Action Network's (LAN) Roadmap for Driving High Performance in Alternative Payment Models

### 11:00 am Introductions, Presentations and Q&A

Lili Brillstein, MPH, Director, Episodes of Care, Horizon Healthcare Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS Advisory Panel on Oncology Bundles; For Senior Director, Medicare & Retirement, UnitedHealth Care, Newark, NJ

Aparna Higgins, President and CEO, Ananya Health Innovations Inc.; Policy Fellow, The Duke-Margolis Center for Health Policy; Visiting Scholar at The Heller School of Social Poli and Management, Brandeis University, Dunn Loring, VA

Katie Martin, MPA, Vice President, Health Policy and Programs, National Partnership 1 Women and Families: Former Actina Assistant Secretary for Plannina and Evaluation, US Department of Health and Human Services, Washington, DC

Thomas Buckingham, BSN, MBA, Executive Vice President, Select Medical; President, Allevant Solutions; Member, Guiding Committee, Health Care Payment Learning and Action *Network, Mechanicsburg, PA (Moderator)* 

### **Bundled Payment Mini Summit II: Oncology Care** & Radiation Therapy Bundles

### 11:00 am Lessons Learned from the Oncology Care Mode and Version 2.0 Cancer Care Payment Models

Alice G. Gosfield, JD, Founding Partner, Alice G. Gosfield & Associates; Past Chair, Ameri Health Lawyers Association, HCI3 and National Committee for Quality Assurance, Philadelphia

Barbara L. McAneny, MD, FASCO, MACP, President, American Medical Association; Board-Certified Medical Oncologist/Hematologist; Co-founder and Managing Partner, Ne Mexico Oncology Hematology Consultants Ltd., Albuquerque, NM

Randall A. Oyer, MD, Medical Director, Ann B. Barshinger Cancer Institute, Lancaster General Hospital, Lancaster, PA

Jay Sultan, Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA (Moderator)

#### 11:45 am **Radiation Therapy Bundles and Strategies** for Success

Anne Hubbard, MBA, Director of Health Policy, American Society for Radiation Oncolog Former Director of Governmental Affairs. Marvland Department of Health and Mental Hygiene, Baltimore, MD

Constantine A. Mantz, MD, Radiation Oncologist and Chief Policy Officer, Former Chief Medical Officer, 21st Century Oncology, Fort Myers, FL

Sheila Rege, MD, Regional Medical Director, Northwest Cancer Clinic: Former Radiation Onco gist, Kadlec Providers, Vice President, American College of Radiation Oncology, Kennewick, W

Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners; Former Program Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT (Moderator)

### Bundled Payment Mini Summit III: Gainsharing in **Bundled Payment Projects & Effective Use of Waivers**

#### The Use of Gainsharing in Bundled Payment 11:00 am Arrangements

Tawnya Bosko, MHA, DHA, Vice President, Sg2, a Vizient Company; Former VP & COO, Western Reserve Health System; Former VP & COO, Premiere Medical Resources; Former V COO, Unity Health Network, Cleveland, OH

Kyle A. Gotchy, JD, Senior Counsel, King & Spalding LLP, Sacramento, CA Kristin Oberfeld, Associate Principal, Sq2, A Vizient Company, Cleveland, OH

#### Effective Use of Waivers in Bundled Payment 11:45 am Initiatives

Nick Bluhm, MA, JD, Senior Director, Strategy and Government Policy, Remedy Partner Former Litigation Attorney/Health Insurance Specialist, US Department of Health and Hur Services, Washington, DC

Jay Sultan, Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA

Diwen Chen, MPH, Executive Director, Payment Innovation and Accountable Care, Dignity *Health, Los Angeles, CA (Moderator)* 

















	of Medicare Advantage in Achieving Advance APM Status
	11:00 am MIPS Basics and Myths
om	Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-Based Care, Assistant Professor, University of Washington, Seattle, WA
	11:45 am The Role of Medicare Advantage in Achieving Advance APM Status
n	<b>Sanjay Doddamani, MD,</b> Senior Advisor and Medical Officer, Center for Medicare and Med- icaid Innovation (CMMI); Former Senior Director in Population Health, Geisinger Health System, Chief Medical Officer, Keystone ACO, Washington, DC
rmer	<b>Jeff Fox,</b> President, Convey Health Solutions; President, Gorman Health Group; Former Vice President of Government Programs, Health Net of Arizona, Phoenix, AZ
	Simon Moody, FIA, FSA, Principal and Consulting Actuary, Milliman, Brookfield, WI
cy For	<b>Valinda Rutledge, MBA,</b> Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)
	MACRA Mini Summit V: Rural and Safety Net APMs
on	11:00 am Designing and Implementing APMs for Rural Providers
	<b>Bill Finerfrock,</b> President, Capitol Associates (CAI); Executive Director, National Association of Rural Health Clinics; Former Director of Federal Affairs, American Academy of Physicians Assistants, Alexandria, VA
el	<b>Timothy McBride, PhD,</b> Bernard Becker Professor, Brown School; Co-director, Center for Health Economics and Policy, Washington University in St. Louis, St. Louis, MO
rican 1, PA	<b>Grace Emerson Terrell, MD, MMM, FACP, FACPE,</b> Chief Executive Officer, Envision Genomics; Member, Physician-focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Moderator)
W	11:45 am Safety Net APMs for the Uninsured, Medicaid and FQHCS
	Julian D. Bobbitt, Jr., Of Counsel, Smith Anderson, Raleigh, NC
)	<b>Grace Emerson Terrell, MD, MMM, FACP, FACPE,</b> Chief Executive Officer, Envision Genom- ics; Member, Physician-focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Moderator)
gy;	MACRA Mini Summit VI: Improving Risk Adjustment in MIPS and APMs & Creating Better Quality Measures in MIPS and APMs
	11:00 am Improving Risk Adjustment in MIPS and APMs
f	<b>Richard L. Fuller, MS,</b> Economist, Clinical and Economic Research, 3M Health Information Systems, Silver Spring, MD
olo- IA	<b>Eric T. Roberts, PhD,</b> Assistant Professor, Health Policy and Management, Pitt Public Health, University of Pittsburgh; Visiting Faculty, Department of Health Care Policy, Harvard Medical School, Pittsburgh, PA
	John H. Wasson, MD, Active Emeritus Professor of Community and Family Medicine, Active Emeritus Professor of Medicine, Community and Family Medicine, Geisel School of Medicine, Dartmouth College, Hanover, NH
	<b>Harold D. Miller</b> , President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Moderator)
	11:45 am Creating Better Quality Measures in MIPS and APMs
Р&	<b>Catherine MacLean, MD, PhD,</b> <i>Chief Value Medical Officer, Center for the Advancement of Value in Musculoskeletal Care, Hospital for Special Surgery; Principal, Healthcare Value Solutions; Adjunct Natural Scientist, Rand Corporation; Associate Professor, UCLA Health, New York, NY</i>
	<b>Frank Opelka, MD,</b> <i>Medical Director, Quality and Health Policy, American College of Surgeons;</i> Former Vice Chancellor for Clinical Affairs, LSU Health Science Center, New Orleans, LA
	John H. Wasson, MD, Active Emeritus Professor of Community and Family Medicine, Active Emeritus Professor of Medicine, Community and Family Medicine, Geisel School of Medicine, Dartmeuth Cellage, Hanguer, NH
s; man	Dartmouth College, Hanover, NH Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Moderator)

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### TUESDAY, JUNE 18, 2019 Continued

### JOINT ACO/BUNDLED/MACRA NETWORKING LUNCHEON AND PRESENTATIONS

#### 12:30 pm Networking Luncheon



#### Luncheon Keynote Roundtable on 1:00 pm the Future of Value-based Care

Marc Berg, MD, PhD, Partner, McKinsey; Former Principal and National Lead, Government Healthcare Transformation, KPMG LLP USA, Washington, DC

Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners: Former Proaram Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT



Barbara L. McAneny, MD, FASCO, MACP, President, American Medical Association; Board-Certified Medical Oncologist/Hematologist; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants Ltd., Albuquerque, NM



Michael Thompson, President and Chief Executive Officer, National Alliance of Healthcare Purchaser Coalitions; Former Principal, Health Care, PricewaterhouseCoopers, Washington, DC



Susan Dentzer, Visiting Fellow, Duke-Margolis Center for Health Policy; Former Editor in Chief, Health Affairs; Former Health Correspondent, PBS NewsHour, Washington, DC (Moderator)

### BUNDLED PAYMENT SUMMIT PLENARY SESSION & ACO AND MACRA MINI SUMMITS

### BUNDLED PAYMENT SUMMIT PLENARY SESSION



**CMS/CMMI Keynote Address on** 2:00 pm **Bundled Payment Policy** 

Christina S. Ritter, PhD, Director, Patient Care Models Group (PCMG); Former Deputy Director, Hospital and Ambulatory Policy Group, Centers for Medicare and Medicaid Services, US Department of Health and Human Services, Baltimore, MA



#### 2:30 pm **Keynote Update on Private Sector Bundled Payment Initiatives**

Francois de Brantes, MBA, Senior Vice President, Commercial Business Lines, Remedy Partners; Former Program Leader, Health Care Initiatives, GE Corporate Health Care, Newtown, CT

#### 3:00 pm **Co-chair Keynote Roundtable:** A Lightning Round on the Hot **Bundled Payment Issues of Today**



Lili Brillstein, MPH, Director, Episodes of Care, Horizon Healthcare Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS Advisory Panel on Oncology Bundles; Former Senior Director, Medicare & Retirement, UnitedHealthcare, Newark, NJ (Co-chair) Diwen Chen, MPH, Executive Director, Payment Innovation and

Accountable Care, Dignity Health, Los Angeles, CA (Co-chair)



Medicare and Medicaid Services, New York, NY (Co-chair) Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Co-chair and Moderator)

Pamela M. Pelizzari, MPH, Principal and Senior Healthcare Consultant,

Milliman: Former Senior Technical Advisor and Proaram Lead. Centers for

### ACO & MACRA MINI SUMMITS II 2:00 pm - 3:30 pm

### **ACO Mini Summit VII: Accountable Care Case Studies:** Aledade & NY ACOs

#### Case Study: Aledade's Accountable Care 2:00 pm **Organizations (ACOs)**

Sean Cavanaugh, Chief Administrative Officer, Aledade; Former Deputy Administrator and Director, Center for Medicare, Centers for Medicare & Medicaid Services, Washington, DC

James P. Sharp, MPH, JD, Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina; Former Policy and Strategy Advisor, Office of the Director, Center for Medicare and Medicaid Innovation, Washinaton, DC

### 2:45 pm Case Study: New York's ACOs — Turning a Corner?

**Gregory C. Burke, MPA,** *Director, Innovation Strategies, United Hospital Fund;* Former Vice President for Planning, Montefiore Medical Center, New York, NY

### ACO Mini Summit VIII: Social Determinants of Health into ACO/Risk Bearing Models & Integrating a Substance Abuse (Opioids Plus) Program into Value-based Arrangements

#### Integrating Social Determinants of Health into 2:00 pm ACO/Risk Bearing Models

Anna Yevseevna Bavykina, MD, Hospitalist, Kaiser Permanente Walnut Creek Medical Center, Walnut Creek, CA

Eric Cragun, MBA, Partner, Population Health, Intermountain Healthcare; Senior Director, The Advisory Board Company, Salt Lake City, UT

Katie Martin, MPA, Vice President for Health Policy and Programs, National Partnership for Women & Families; Acting Assistant Secretary for Planning and Evaluation, US Department of Health and Human Services, Washington, DC

Kristen Mucitelli-Heath, Administrator, Regional Health Initiatives, St. Joseph's Health; Former Interim Executive Director, Central New York Care Collaborative; Former Vice President, Strategy and Planning, Empire State Development, Syracuse, NY

Mara McDermott, JD, Vice President, McDermott+Consulting; Former Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Moderator)

#### 2:45 pm Value-based Arrangements for Addiction Care & Recovery Including Opioids

Amita Rastogi, MD, MHA, FACHE, Medical Director, Vice President, Commercial Business Lines, Remedy Partners; Former Chief Medical Officer, HCI3, Prometheus Payment Inc., Chicago, IL

Greg Williams, MA, Managing Director, Third Horizon Strategies; Filmmaker, The Anonymous People and Generation Found; Campaign Director and Executive Producer, Unite to Face Addiction Rally on the National Mall, New York, NY

### ACO Mini Summit IX: Enhancing Patient Engagement and Experience in Accountable Care & Lessons Learned and **Best Practices in Value-based Contracting**

**Enhancing Patient Engagement and** 2:00 pm **Experience in Accountable Care** 

Angelo Aiello, MS, Senior Director, Clinical Integration, MHN ACO; Former Director, Care Coordination, Access Community Health Network, Chicago, IL

Joel James, MA, Director of Public and Government Affairs, Signature Medical Group; Former Assistant Vice President, Federal Reserve Bank of St. Louis, Saint Louis, MO

Tiffany E. Wandy, MBA, MPH, Executive Director, Clinically Integrated Network, LifeBridge Health, Baltimore, MD

**Thomas Merrill**, Committee Director & Strategic Advisor, Accountable Care Learning *Collaborative; Senior Analyst, The CARIN Alliance, Salt Lake City, UT (Moderator)* 

#### **Lessons Learned and Best Practices in** 2:45 pm Value-based Contracting

Bundled Payment

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Mark Cronin, MBA, Chief Operating Officer, Accountable Health Partners; Former CEO, University Cardiovascular Associates; Former VP, Corporate and Systems Initiatives, American Cancer Society, Henrietta, NY

Oraida Roman, MHA, Vice President of Value Based Strategies, Humana; Former Market President, Colorado, DaVita Medical Group, Louisville, KY

Kate de Lisle, ACO Research Manager, Accountable Care Learning Collaborative; Senior Analyst, Leavitt Partners; Former Senior Associate, Accountable Care Work Group Health Care Transformation Task Force, Salt Lake City, UT (Moderator)

MACRA

### TUESDAY, JUNE 18, 2019 Continued

### MACRA Mini Summit X: Primary Care First & Direct Contracting

### 2:00 pm Assessment of Primary Care First

Jean M. Antonucci, MD, Board Certified Family Physician, Farminaton, ME

R. Shawn Martin, Senior Vice President, Advocacy, Practice Advancement & Policy, American Academy of Family Physicians; Former Director of Government Relations, American Osteopathic Association, Washington, DC

Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform: Member. Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Moderator)

### 2:45 pm Direct Contracting Update

Kavita Patel, MD, Vice President Payer Provider Integration, Johns Hopkins Health System; Nonresident Senior Fellow Brookings Institution; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former Director of Policy, The White House (Obama); Former Senior Advisor, Senator Edward Kennedy, Washington, DC

Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL

Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

### MACRA Mini Summit XI: Lessons Learned for Specialty **APMs & Engaging Specialists in Value-based Payments** through Specialty Payment Chassis Design

### 2:00 pm Lessons Learned for Specialty APMs

Lili Brillstein, MPH, Director, Episodes of Care, Horizon Healthcare Innovations, Horizon Blue Cross Blue Shield New Jersey; Member, CMS Advisory Panel on Oncology Bundles; Former Senior Director, Medicare & Retirement, UnitedHealthcare, Newark, NJ

Lawrence R. Kosinski, MD, MBA, AGAF, FACG, Chief Medical Officer, SonarMD; Managing Partner, Illinois Gastroenterology Group, LLC, Chicago, IL

Barbara L. McAneny, MD, FASCO, MACP, President, American Medical Association; Board-Certified Medical Oncologist/Hematologist; Co-founder and Managing Partner, New Mexico Oncology Hematology Consultants Ltd. Albuquerque, NM

S. Lawrence Kocot, JD, LLM, MPA, Principal and National Leader, Center for Healthcare Regulatory Insight, KPMG; Former Senior Advisor to the Administrator, Centers for Medicare and Medicaid Services, Washington, DC (Moderator)

#### 2:45 pm **Holistically Engaging Specialists in** Value-based Payments through Specialty **Payment Chassis Design**

Hoangmai H. Pham, MD, Vice President, Provider Alianment Solutions, Anthem: Former Chief Innovation Officer, Center for Medicare and Medicaid Innovation, Centers for Medicare and Medicaid Services, Washington, DC

### MACRA Mini Summit XII: Using Quality as a Service & Methods for Managing Post Acute Care

### 2:00 pm MACRA: Using Quality as a Service

Sangeetha (Chenny) Srinivasan, MVA, PMP, CSM, Senior Manager, Cognizant, Philadelphia, PA (Moderator)

#### Methods for Managing Post Acute Care 2:45 pm

Karen Chambers, RN, CCM, CDMS, CTC, Vice President, Clinical Outcomes, naviHealth, Former VP Operations, athenahealth, Nashville, TN

Dawn Rakiev, MPT, MHA, Director Clinical Integration Network and ACO, University Medical Center, Lubbock, TX

Jay Sultan, Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA (Moderator)

Break 3:30 pm



3:30 pm Break

### MACRA SUMMIT PLENARY SESSION AND ACO & MACRA MINI SUMMITS

5:00 pm

4:30 pm





5:30 pm

### MACRA SUMMIT PLENARY SESSION 4:00 pm

### **CMS/CMMI Keynote Address on MACRA Policies**

Sanjay Doddamani, MD, Senior Advisor and Medical Officer, Center for Medicare and Medicaid Innovation (CMMI): Former Senior Director in Population Health, Geisinger Health System, Chief Medical Officer, *Keystone ACO, Washington, DC* 

### **MACRA Keynote Address: Are Alternative Payment Models Better than Fee for Service?**

Harold D. Miller, President and Chief Executive Officer, Center for Healthcare Quality and Payment Reform; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC), Pittsburgh, PA (Co-chair)

### A Lightning Round on the Hot Accountable Care **Issues of Today**

Kavita Patel, MD, Vice President Payer Provider Integration, Johns Hopkins Health System; Nonresident Senior Fellow Brookings Institution; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former Director of Policy, The White House (Obama); Former Senior Advisor, Senator Edward Kennedy, Washington, DC (Co-chair)

Grace Emerson Terrell, MD, MMM, FACP, FACPE, Chief Executive Officer, Envision Genomics; Member, Physician-Focused Payment Model Technical Advisory Committee (PTAC); Former President and CEO, Cornerstone Health Care, Huntsville, AL (Co-chair)

**Adjournment and Networking Reception** 



### ACO & BUNDLED PAYMENT MINI SUMMITS III 4:00 - 5:30 pm

### ACO Mini Summit XIII: Accountable Care Organizational **Resources: NAACOS, ACLC and APG**

#### 4:00 pm National Association of ACOs (NAACOS)

Brian A. Hammer, MS. MBA. FACHE, Vice President, Membership and Business Services, National Association of ACOs (NAACOS): Former Manager, Physician and Business Development Meridian Health (Ocean Medical Center) Brick, NJ; Visiting Adjunct Professor, Monmouth University, Washington, DC

#### 4:30 pm Accountable Care Learning Collaborative (ACLC)

Thomas Merrill, Committee Director & Strategic Advisor, Accountable Care Learning Collaborative; Senior Analyst, The CARIN Alliance, Salt Lake City, UT

#### 5:00 pm **APG Risk Evolution Task Force Provides Benchmarking and Learning Collaboratives** for ACO Members

Melanie Matthews, MA, CEO, NW Momentum Health Partners ACO; CEO, Physicians of Southwest Washington; Former Operations, Prestige Care, Olympia, WA

### ACO Mini Summit XIV: Integrating Behavioral Health and **Primary Care & Shared Decision Making and Personalized Care into Value-based Arrangements**

4:00 pm Integrating Behavioral Health and Primary Care into Value-based Arrangements

Katherine Hobbs Knutson, MPH, MD, Chief of Behavioral Health, Blue Cross North Carolina; Physician, Duke University Health System; Adjunct Assistant Professor, Duke University School of Medicine, Durham, NC

David Wennberg, MD, MPH, Chief Executive Officer, Quartet Health; Former CEO, Northern New England Accountable Care Collaborative; Former CEO, High Value Health Collaborative, The Dartmouth Institute, New York, NY

#### Integrating Shared Decision Making and 4:45 pm Personalized Care into Value-based Arrangements

David Wennberg, MD, MPH, Chief Executive Officer, Quartet Health; Former CEO, Northern *New England Accountable Care Collaborative; Former CEO, High Value Health Collaborative,* The Dartmouth Institute, New York, NY

### ACO Mini Summit XV: What's Next for Next Gen ACOs? & Applying OCM Strategies to Boost Value-based Contract **Opportunities**

#### 4:00 pm What's Next for Next Gen ACOs?

Jonathan Chines, MPP, Vice President, Payer Contracting and Network Strategy, Reliant Medical Group; Former Vice President of Network Contracting, Senior Products, Tufts Health Plan, Boston, MA

Peter J. Kelly, MBA, Executive Director, CareMount ACO LLC; Senior Director of Development, *CareMount Medical PC; Former Executive Director of Market Operations, Universal American Corp.,* New York, NY

Elissa Langley, MHA, Vice President and Chief Operating Officer, Triad HealthCare Network; Former Chief Operations Officer, BuyMD; Former Network Manager, Aetna, Greensboro, NC Michael Reiche, MA, MBA, Executive Director, Medicare Accountable Care, Steward Health, Roston MA

James P. Sharp, MPH, JD, Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina; Former Policy and Strategy Advisor, Office of the Director, Center for Medicare and Medicaid Innovation, Washington, DC

Mara McDermott, JD, Vice President, McDermott+Consulting; Former Vice President of Federal Affairs, America's Physician Groups, Washington, DC (Moderator)

#### 4:45 pm Applying OCM Strategies to Boost Value-based **Contract Opportunities**

Wendy Rossi, Principal, Premier, Inc.; Former Contract Manager, Katz Brunner Healthcare; Former Business and Strategic Planning Project Manager, Charlotte, NC

Kristina Stoeppler-Biege, MS, RN, OCN, Director, Clinical Operations, Bon Secours St. Francis Cancer Center, Greenville, SC

Chris Murphy, MBA, Principal, Premier Performance Partners, Premier, Inc.; Former Director, Reimbursement Innovations, Highmark, Pittsburgh, PA (Moderator)

> MACRA **Bundled Payment**

### **Bundled Payment Mini Summit XVI: Designing Bundled Payment Arrangements with Actuarial Risk Management** Principles & Health Insurer and a Provider Overcome **Barriers to Bundled Payment Adoption**

#### **Designing Bundled Payment Arrangements** 4:00 pm with Actuarial Risk Management Principles

Pamela M. Pelizzari, MPH, Principal and Senior Healthcare Consultant, Milliman: Former Senior Technical Advisor and Program Lead, Centers for Medicare and Medicaid Services, New York, NYY (Moderator)

#### 4:45 pm How a Health Insurer and a Provider are Well-Positioned to Overcome the Barriers to **Bundled Payment Adoption**

Monica Deadwiler, MBA, Senior Director, Payment Innovation, Cleveland Clinic, Cleveland, OH

David Mauzey, General Manager, Bundle Pay Manager, Optum, Dallas, TX

Jeff Meyerhofer, MBA, President, UnitedHealthcare Bundled Payment Solutions, Minneapolis, MN

Jordan Reigel, MBA, Vice President, Medicare Payment Strategy, United HealthCare; Former Network Management, Kaiser Permanente, Parker, CO

### Bundled Payment Mini Summit XVII: AI, Analytics, **Big Data and Blockchain Technologies to Drive Bundled** Payment Success

Al, Analytics and Big Data Strategies to Drive 4:00 pm **Bundled Payment Success** 

Basit Chaudhry, MD, PhD, Founder, Tuple Health; Former Medical Scientist, IBM; Former Researcher, The Rand Corporation, Washington, DC

#### 4:45 pm Technology Specific to Payment Bundling, including Blockchain Technology

Jennifer Mann, Senior Product Manager TriZetto, A Cognizant Company, Chicago, IL

### Bundled Payment Mini Summit XVIII: Risk/Bundle Selection, Performance Monitoring, and Clinical Management & Getting "Bundle Ready": How Provider Organizations Can Design Clinical Pathways

4:00 pm **Trends and Tactics in National Bundled Payment** Programs: Risk/Bundle Selection, Performance Monitoring, and Clinical Management

Chris Birkmever, MS, Executive Vice President, Analytics, ArborMetrix: Former EVP, Analytics and Products, SCIO Health Analytics: Former Director of Informatics, Health Dialog, Ann Arbor, MI

John Dickey, Vice President, Population Health, Sound Physicians, Bakersfield, CA

Getting "Bundle Ready": How Provider 4:45 pm **Organizations Can Design Clinical Pathways** in the Context of Bundled Payments

Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-based Care, Assistant Professor, University of Washington, Seattle, WA

Adjournment and Joint Networking Reception 5:30 pm

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### DAY III: WEDNESDAY, JUNE 19, 2019

### DAY III: JOINT ACO/BUNDLED/MACRA MORNING CLOSING PLENARY SESSION

7:00 am 8:00 am

**Registration Open; Networking Breakfast** Welcome and Introductions



Donald H. Crane, JD, President and Chief Executive Officer, America's Physician Groups (APG), Los Angeles, CA (Co-chair)

#### 8:15 am Getting to Affordability



8:45 am

Ezekiel J. Emanuel, MD, Vice Provost for Global Initiatives, Diane V.S. Levy and Robert M. Levy University Professor and Chair, Department of Medical Ethics and Health Policy, University of Pennsylvania; Senior Fellow, *Center for American Progress; Former Special Advisor, Health Policy to the* Director, Office of Management and Budget, National Economic Council, Philadelphia, PA

### Value-based Payment, Technology, and the **Future of Customer Service**



Mark D. Smith, MD, MBA, Co-chair, Guiding Committee, Health Care Payment Learning and Action Network; Clinical Faculty, University of California, San Francisco; Attending Physician, Positive Health Program for AIDS Care, San Francisco General Hospital; Founding President and CEO, California Health Care Foundation, San Francisco, CA



### **Global Value-based Healthcare Initiatives**



Arnaud Bernaert, MBA, Head of Partner Development, Europe & North America. Head of Healthcare Industry, and Member, Executive Committee. World Economic Forum: Former Senior VP Strateav. Business Development and M&A. Philips Healthcare: Former European Regional Controller. Baxter Healthcare, Geneva, Switzerland

# 9:45 am

The Challenges and Opportunities for Hospitals and Health Systems in Moving to Value-based Care



Lori Morgan, MBA, President and Chief Executive Officer, Huntington Hospital; President, Legacy Emanuel Medical Center, Pasadena, CA

10:15 am **Transition Break** 

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### 10:30 am



11:00 am









### Case Study of BlueCross BlueShield of North **Carolina's Value-based Payment Initiatives**

James P. Sharp, MPH, JD, Director, Health Care Strategy and Transformation, BlueCross BlueShield of North Carolina; Former Policy and Strategy Advisor, Office of the Director, Center for Medicare and Medicaid Innovation, Washington, DC

### How Medicare Advantage Related to Value-based Care

John Gorman, Founder and Former Executive Chairman, Gorman Health Group; Former Assistant to the Director, Office of Managed Care, HCFA, Former Press Secretary and Staff Director, US Representative John Conyers, Jr. (D-MI), Washinaton, DC

### Strategies to Integrate BPCIA, ACOs and APMs into a Unified Strategy to Deliver **People-centered Care**

Deirdre Baggot, PhD, MBA, RN, Healthcare Strategist and Payment Innovation Expert; Former Expert Reviewer, BPCI Program; Former Lead, CMS ACE Program, Washington, DC

Joseph Egan, Director of Operations, Value-based Programs, Tenet Healthcare; Former Administrative Director, Michigan Pioneer ACO, Roval Oak. MI

Joshua M. Liao, MD, MSc, FACP, Associate Medical Director, Contracting and Value-based Care, Assistant Professor, University of Washington, Seattle, WA

Melanie Matthews, MA, CEO, NW Momentum Health Partners ACO; CEO, Physicians of Southwest Washington; Former VP Operations, Prestige Care, Olympia, WA

Valinda Rutledge, MBA, Vice President of Federal Affairs, APG; VP Public Payor Health Strategy, Care Coordination Institute, Prisma Health; Former Group Director, Patient Care Model Group and BPCI Lead, Centers for Medicare and Medicaid Services, Washington, DC

Jay Sultan, Vice President, Healthcare Strategy, Cognizant, Watkinsville, GA (Moderator)



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Readmissions

